

Curriculum Vitae

Geraldine Baudienville

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Nationality: French

Qualifications

- 1999-2003** MBA Ecole Supérieure en Sciences Economiques et Commerciales (ESSEC MBA) – Major in International Affairs and Finance, Paris- France
- 2002-2003** MSc in Economic and Social Sciences - Universidad Autónoma de Madrid, Spain

Languages

- French** Mother Tongue
- English** Fluent
- Spanish** Intermediate

Areas of experience

- Project development in developing countries and fragile states: identification and design, funding, implementation and monitoring
- Development project financing in public and private sectors: structured finance, sovereign and non sovereign financing, legal formalization, co-funding with multilateral and bilateral donors, as well as corporate finance analysis in various sectors including agricultural development and alternative livelihoods, small and medium enterprises, infrastructure (energy and telecom), finance and banking
- Economic and social research on development financing, public finance management, private sector development, reforms in fragile and conflict-affected states: design of qualitative (focus groups, in-depth interviews) and quantitative surveys, coordination, management of data, statistical and qualitative data/document analysis and dissemination of results to a wide range of audiences, publication writing
- Experience in the micro-finance sector: identification of potential micro-finance institution investees for private equity participation, financial and marketing due diligence, funding implementation and management

Country experience Afghanistan, Cambodia, China, Democratic Republic of Congo, India, Indonesia, Lao PDR, Mali, Pakistan, Sri Lanka, Tanzania, Thailand, Vietnam

Career

- 2010-Present** **Independent consultant / Research Associate** at the Overseas Development Institute
- 2009- 2010** **Research Fellow**, Centre for Aid and Public Expenditure, Overseas Development Institute, London, UK
- 2009** **Lecturer, Sciences Po. Master in International Affairs**, Development Project Course, Paris, France
- 2007-2008** **Project Director and Key Expert**, Altai Consulting, Kabul, Afghanistan
- 2005-2006** **Investment Manager**, Agence Française de Développement (French bilateral cooperation) and Proparco (Development investment fund), Bangkok, Thailand
- 2003-2004** **Junior Investment Manager**, Proparco (Development investment fund) / Agence Française de Développement (French bilateral cooperation), Paris, France
- 2004** **Credit Analyst**, Planet MicroFund, Planet Finance, Paris, France
- 2001** **Research Officer**, Economic section of the French Embassy in New Delhi, India

Past experience and relevant assignments

Economic growth and private sector development

- 2010** Afghanistan – Study on rural and agricultural finance in Afghanistan and in Kapisa province and Surobi district in particular: identification of intervention and investment opportunities for the French Cooperation (French Ministry of Foreign and European Affairs and Agence Française de Développement)
- 2009** Pakistan – Cotton and textile industry market study and assessment of market opportunities for Afghan cotton production in Pakistan (Agence Française de Développement)

- 2008** Afghanistan - Agricultural and market research on the development of the cotton sector in the northern provinces of Afghanistan: study on the dynamics of agricultural and industrial development of the cotton sector, review of the DAGRIS/Government of Afghanistan joint venture industrial strategy and market positioning. Assessment of market opportunities in Pakistan (Agence Française de Développement)
- 2008** Afghanistan - Baseline socio-economic survey on energy use in 5 villages of Badakhshan province previous to the development of 3 micro hydropower projects: economic situation assessment, energy consumption, productive use of energy, health situation (GTZ-UNDP)
- 2008** Afghanistan - Study on energy use and willingness/ability to pay in 4 villages of Northern Afghanistan (Kunduz, Takhar and Badakhshan provinces) previous to the development and rehabilitation of small hydropower plants: economic and social situation assessment, domestic and productive energy consumption, price sensitivities, need assessment (KfW-GTZ)
- 2007-2008** Afghanistan - Market research for the development of small and medium enterprises in Afghanistan: market study, value chain mapping, detailed sector analysis, strategy formulation, identification of potential partners and investors (USAID)
- 2005-2006** South East Asia – Creation of Agence Française de Développement (AFD) and Proparco (AFD's private sector investment arm) regional office based in Bangkok, Thailand and covering 6 countries.
Design and implementation of AFD's Thailand country strategy in relation with: energy and environment, trilateral cooperation between France, Thailand and neighbouring developing countries in agricultural development and education sectors and post-tsunami reconstruction programme. Identification of first AFD's projects in Thailand: financial intermediation to support the development of renewable energy and energy efficiency projects through local financial institutions.
Prospection and evaluation of deal opportunities for private sector development funded by Proparco: on-field due diligence and conduct of negotiations for an equity investment (EUR 2 Mn) in a microfinance institution in Cambodia; due diligence and follow-up of Proparco's participation in a structured debt funding to the Nam Theun 2 1,000 MW hydro-power project in Lao PDR (EUR 60 Mn); follow-up of equity and debt participations portfolio in various sectors: insurance and banking, energy, health and manufacturing in Vietnam.
Definition of post-tsunami private sector intervention. Project identification and due diligence: financing of the reconstruction of PT Semen Andalas, Lafarge Group cement manufactory in Aceh, Indonesia (EUR 30 Mn) and Lanka Orix Leasing to support the redevelopment of business activities in Sri Lanka (EUR 4 Mn)
- 2003-2004** France - Instruction of private infrastructure and mining projects in emerging markets (Africa and Asia): due diligence and drafting of internal notes: intervention proposals, presentations to the Board. Modelling of financial projections: analysis of business plan hypothesis, financial analysis, sensitivity tests (Proparco/AFD).
- 2004** France - Analysis of financial and social validity of micro-finance institution loan demands to Planet MicroFund (Planet Finance)
- 2001** India - Conduct of market studies on the energy sector and the IT industry in India, writing of synthesis notes on Indian Power and Broadcasting sectors and organisation of the Indo-French workshop on Energy (Economic section of the French Embassy in New Delhi)

Development and public sector reforms in fragile situations

- 2010** Democratic Republic of Congo – Lead researcher on a case study on public finance management reforms in the DRC: analysis of impact of state fragility on PFM operations and of the extent to which the design and implementation of PFM operations contribute to achieving sustainable progress in the development of PFM systems and to supporting wider state- and peace-building objectives (World Bank)
- 2010** Southern Sudan/United Kingdom – Consultancy to inform a Joint Donor Partnership (JDP) position on post-2011 engagement with Southern Sudan, with a focus on the next three to five years and likely scenarios/options (DFID)
- 2010** United Kingdom – Lead researcher for a study on aid instruments in fragile and conflict-affected states analysing the impacts of different aid modalities on state-building and peace-building objectives (DFID)
- 2009** United Kingdom - Lead researcher for a study to improve the design and implementation of monitoring and evaluation systems in fragile states to strengthen domestic accountability and service delivery (World Bank)
- 2009** United Kingdom - Review of international knowledge, concepts and experience with public finance management re-building and reforms in fragile states. The study involves development of a framework for analysing PFM reforms in fragile states and investigation of reform sequencing and World Bank engagement in three case study countries. Conduct of Afghanistan country case study (World Bank)
- 2009** United Kingdom – Researcher on a guidance note for donors on state-building in fragile states which aims at providing a state of the art discussion on state building in fragile situations and at drawing out policy lessons and recommendations for donor policy and practice (OECD)
- 2009** United Kingdom – Researcher on an approach paper on capacity development activities in fragile states: identification of key capacity development constraints and priorities for countries experiencing variable levels of fragility and conflict, and recommendation of appropriate approaches, products and services to address these in the context of WBI's renewal strategy (World Bank Institute)
- 2008** France - Methodology design for the evaluation of post disaster interventions of Agence Française de Développement (Egis BCEOM International)

Development financing and aid effectiveness

- 2010** United Kingdom – Review of options to improve the aid effectiveness of Global Funds with a focus on Challenge Funds and Results-Based Disbursement (DFID)
- 2010** United Kingdom – Review of aid risks in fragile and transitional contexts, with a focus on aid modalities and risk management. Lead researcher on review of risks associated to aid instruments and mechanisms, fund management (fiduciary risks), programme implementation and monitoring (OECD/INCAF)
- 2009** Tanzania and Guinea – Case studies on financing and management of large infrastructure projects in Africa for the Collaborative Africa Budget reform Initiative (CABRI) dialogue on ensuring value for money in infrastructure projects (EC)
- 2009** United Kingdom - Assessing the comparative suitability of loans versus grants for climate finance in developing countries (DFID)
- 2009** Mali//Belgium/France - Study on factors influencing donors' decisions on funding of the education sector. Mali country case study, and European Commission and Agence Française de Développement donor case studies (Hewlett Foundation).
- 2008** Afghanistan - Paris Conference for Afghanistan 2008: Writing of the conference background paper on Aid Effectiveness in Afghanistan, coordination of the design and production of communication support on key achievements of the Afghan reconstruction, 2002-2008 and support to the preparation of the Private Sector and Civil Society Forum (UNAMA, French Government)

Selected publications

- 2010** What drives donor financing of basic education – February 2010, London: Overseas Development Institute, project Briefing 39.
- 2009** Beyond grants: Climate finance in developing countries – December 2009, London: Overseas Development Institute, Opinion 141.
- 2008** Aid effectiveness in Afghanistan: paper prepared for the Paris Conference – June 2008, Kabul: Altai Consulting. AREU, May 2008.